

**U.S. AIR FORCE** 





# Biotechnology and Biomanufacturing for Department of Air Force

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Biological Materials and Processing Team Lead, Biomaterial Branch

Materials and Manufacturing Directorate, 4 April 2023

Distribution Statement A: Approved for public release. Distribution is unlimited



# At a Glance



- The Air Force Research Laboratory (AFRL) is the primary scientific research and development center for the Department of the Air Force.
- AFRL Headquarters is located at Wright-Patterson Air Force Base, Ohio.
- Created in October **1997** through the consolidation of four former Air Force laboratories and the Air Force Office of Scientific Research (AFOSR).
- As one lab, AFRL will now seamlessly support the Science & Technology needs of two services: the **Air Force** and the **Space Force**.
- Workforce: ~11,200 employees (military, government civilians and contract positions)
- AFRL develops affordable warfighting technologies and delivers innovative solutions that **keep the fight unfair**.
- Budget: AFRL is executing ~\$5 billion in RDT&E funding (FY21).
- Locations in 10 States: California, Florida, Hawaii, Nevada, New Mexico, New York, Ohio, Tennessee, Texas and Virginia.
- International Sites in 3 Countries: The United Kingdom, Japan, and Chile.
- **History: 100+** years of critical research efforts.



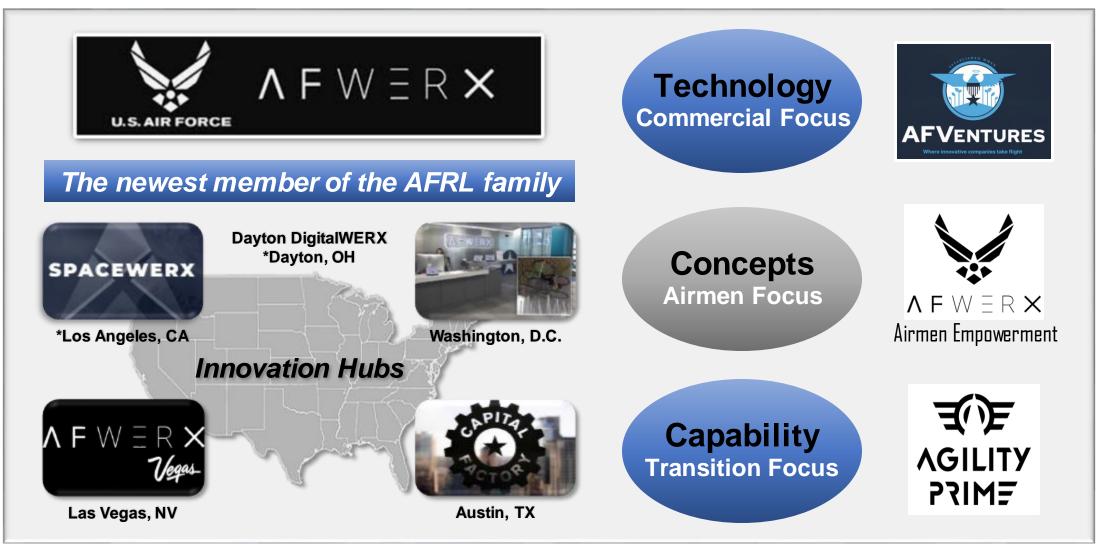
# Locations



THE AIR FORCE RESEARCH LABORATORY



# Rapid, Non-Traditional Capability Development



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AFRI



# **Commander's Intent and Priorities**





# **Investment Categories**



### **Basic Research**

### Science Knowledge

Greater knowledge or understanding fundamental aspects

Observable facts

Without specific applications toward processes or products

New Science

6.2

### **Applied Research**

### Technologies

Applying knowledge or understanding to determine the means by which a recognized and specific need may be met

Science to Application

### Advanced Technology Development

6.3

### **Capability Concepts**

The development and integration of hardware for field experiments and tests

From Application to Capability



### Other AF Funds Executed

Operational Development / Experimentation

- Research, Development, Test and Evaluation
- Strategic Development Planning
   Experimentation
- Small Business Innovation Research Program
- Air Force Surgeon General

Experimentation

# Science & Technology (S&T) Planning

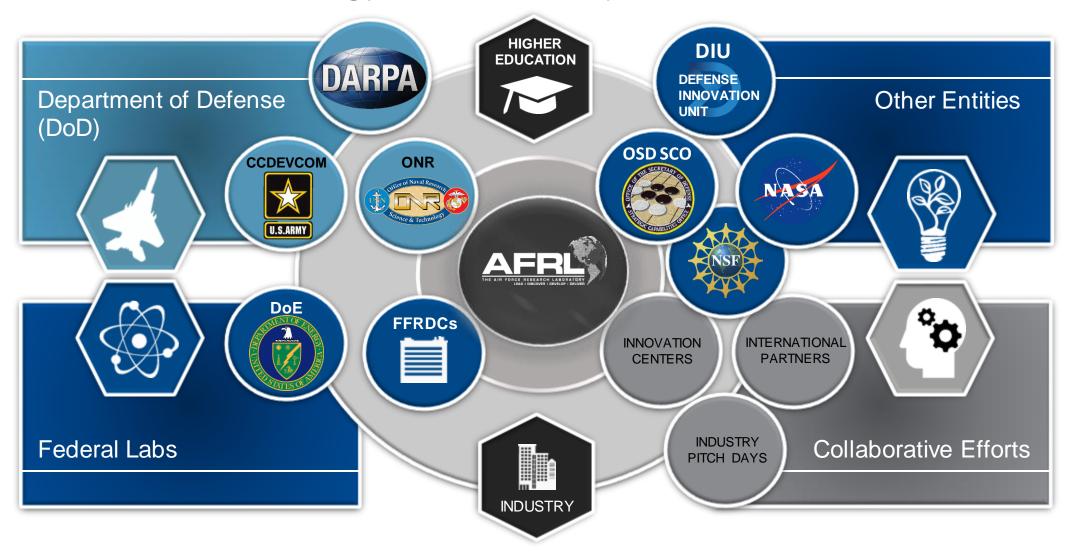


Rigorously Vetted – Department of the Air Force Level Investments

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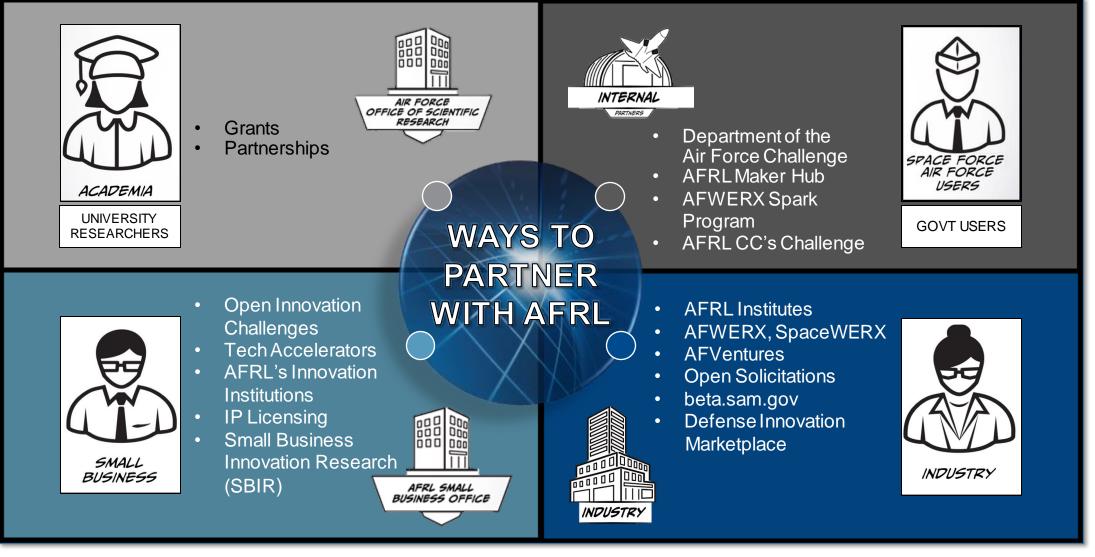


# Science & Technology (S&T) Ecosystem



# Partnering with AFRL

### For more information, visit AFRESEARCHLAB.COM





# Core Technical Competencies (CTC)

AEROSPACE SYSTEMS	Aerospace Vehicles, Control, Power & Thermal Management, High Speed Systems, Rocket Propulsion, Turbine Engines	AEROSPACE SYSTEMS	DIRECTED ENERGY	Laser Systems, Weapons Modeling, Simulation & Analysis, High Power Electromagnetics (HPEM), Directed Energy and Electro Optics for Space Superiority	DIRECTED ENERGY
HUMAN PERFORMANCE	Training, Adaptive Warfighter Interfaces, Bioeffects, Bioengineering, Aerospace & Operational Medicine	HUMAN PERFORMANCE	SPACE VEHICLES	Advanced Space Resilience Technologies, Space Communication & Navigation Technologies, Space Awareness and Command & Control, Space Environment	SPACE VEHICLES
MATERIALS & MANUFACTURING	Structural Materials, Functional Materials, Manufacturing Technology, Support of Operations	MATERIALS & MANUFACTURING	INFORMATION	Processing & Exploitation, Connectivity & Dissemination Autonomy, Command & Control and Decision Support, Cyber Science and Technology	INFORMATION
SENSORS	Radio Frequency (RF) Sensing, Electro Optical (EO) Sensing, Spectrum Warfare, Trusted & Resilient Mission Systems, Multi-domain Sensing Autonomy, Enabling Sensor Devices & Components	SENSORS		Munitions Airframe, Guidance, Navigation & Control, Terminal Seeker Sciences, Modeling & Simulation Evaluation Sciences Ordnance Sciences	MUNITIONS
EXPERIMENTATION	Capability & Technology Prototyping	SDPE	AFOSR	Engineering & Information Sciences, Physical & Biological Sciences	BASIC RESEARCH

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# Biotechnology Interests

Biomanufacturing uses living organisms such as bacteria, yeast, and algae to make new products or replacements for current products that are more sustainable and environmentally friendly than current processes.

By harnessing the power of biology, bioindustrial manufacturing can make myriad products that Americans use every day

### **Enhanced military systems**



Biocement

### **Optimized warfighter health and performance**

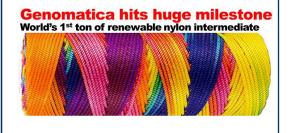


Protein powder, red blood cells, bone grafts



Rare earth mining and reclamation

### Materials from bio building blocks



Spider silk, Nylon, composites, filters, tires





# The Biomanufacturing Executive Order 14081

**SEPTEMBER 12, 2022** 

# Executive Order on Advancing Biotechnology and Biomanufacturing Innovation for a Sustainable, Safe, and Secure American Bioeconomy

BRIEFING ROOM > PRESIDENTIAL ACTIONS

https://www.federalregister.gov/documents/2022/09/15/2022-20167/advancing-biotechnology-and-biomanufacturing-innovation-for-a-sustainable-safe-and-secure-american



# Policy Framework of the EO for the Bioeconomy

### **Whole of Government Approach**

To foster innovation and commercialization in health, climate change, energy, food security, agriculture, supply chain resilience, and national and economic security.

### **Central Principles**

Equity, ethics, safety, and security.

### **Policy Objectives**

Enable access in a manner that benefits all Americans and the global community and that maintains United States technological leadership and economic competitiveness.

# The economic activity derived from biotechnology and biomanufacturing is "the bioeconomy."





# How the EO will impact acquisition

# Procuring agencies will establish a biobased procurement program

Program must be established by 12 Sept 23

## Required training on biobased product purchasing

Within 2 years all appropriate staff shall complete biobased product purchasing training

## Procuring agencies shall strive to increase biobased procurement by 2025

Procuring agencies will be required to report annually biobased product procurement

- (i) the number and dollar value of contracts entered into during the previous fiscal year that include the direct procurement of biobased products;
- (ii) the number of service and construction (including renovations) contracts entered into during the previous fiscal year that include language on the use of biobased products; and
- (iii) the types and dollar values of biobased products actually used by contractors in carrying out service and construction (including renovations) contracts during the previous fiscal year. "





# **DoD Biomanufacturing Investments**

### The DoD announces \$1.2 B in new investments in biomanufacturing:

\$1 B in bioindustrial domestic manufacturing infrastructure to catalyze the establishment of a domestic bioindustrial manufacturing base accessible to U.S. innovators.

**Incentivize private- and public-sector partners** to expand manufacturing capacity for products important to both commercial and defense supply chains.

Additional \$200 million to support enhancements to biosecurity and cybersecurity postures at these facilities.

### DoD invested over \$270 M for a Resilient Supply Chain program:

Turn research into products more quickly.

Support the advanced development of bio-based materials for defense supply chains, such as fuels, fire-resistant composites, polymers and resins, and protective materials.

https://www.defense.gov/News/Releases/Release/Article/3157504/new-biotechnology-executive-order-will-advance-dod-biotechnology-initiatives-fo/

https://www.whitehouse.gov/briefing-room/statements-releases/2022/09/14/fact-sheet-the-united-states-announces-new-investments-and-resources-to-advance-president-bidens-national-biotechnology-and-biomanufacturing-initiative/



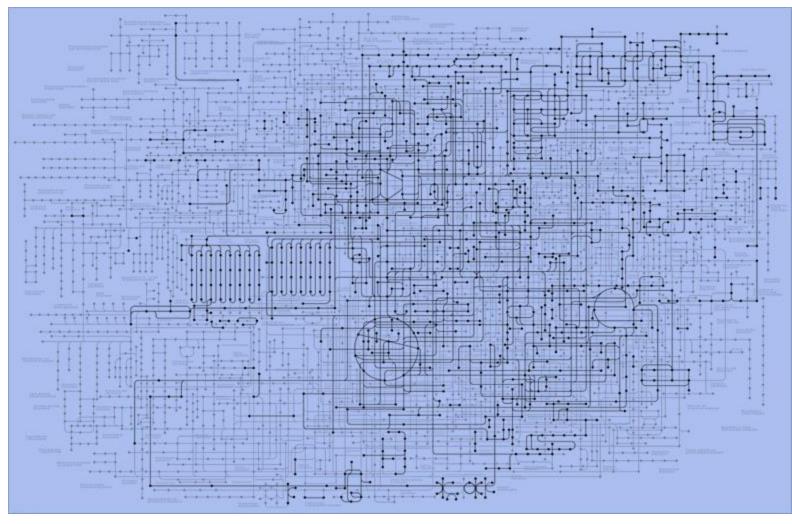
# DoD relevant on-going biomanufacturing projects







# How can biology can produce materials of interest



### Metabolic map of E. coli K-12 MG1655 https://www.kegg.jp/kegg-bin/show\_pathway?eco01100



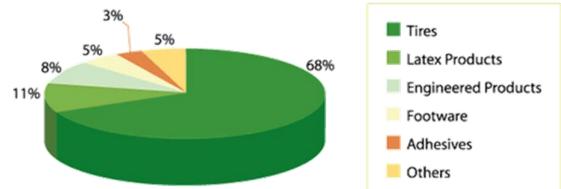
# Domestic natural rubber production



Extracting natural rubber from dandelion roots



### **Natural Rubber Market**







# Producing ethylene from CO<sub>2</sub>

# LanzaTech produces ethylene from CO2 in a continuous process

# **Key Metrics**



Commercial Plants Operating

>250,000 tons of CO2 avoided

>500 chemical pathways designed

Breakthrough discovery to replace the barrel with synthetic biology, addressing one of the largest carbon emitters in the chemical industry

https://www.bioplasticsmagazine.com/en/news/meldungen/20221011-Lanza.php

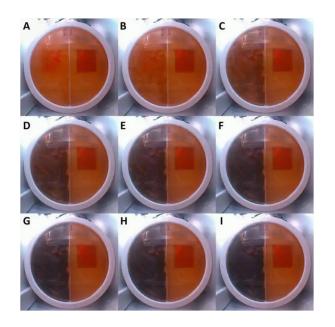
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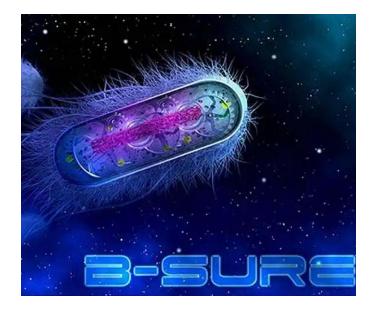


# Biomanufacturing applications for space

Growth of the Radiotrophic Fungus *Cladosporium sphaerospermum* aboard the International Space Station and Effects of Ionizing Radiation

- <u>www.biorxiv.org/content/10.1101/2020.07.16.205534v7.full.pdf</u>
- Growth studied over a period of 26 days aboard ISS
- Data indicated the fungus could be used as a radiation shield.



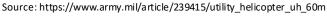


DARPA B-SURE Biomanufacturing in space

# Transitioning synthetic biology products to military applications

- "Low hanging fruit"
  - Avoid "safety of flight" applications
    - Very tight product specifications
    - Reluctance by QPL managers to try new chemistry
    - Expensive qualification process
  - Check the DLA Strategic Materials List
    - <u>https://www.dla.mil/HQ/Acquisition/StrategicMaterials/Materials/</u>
    - Ex. Natural rubber, energetic materials, rare earth metals
    - Freon replacement program example
- Enduring material challenges where traditional material science has struggled
  - Light-weight flexible ballistic armor, batteries (smaller, more efficient), high temperature dielectric heat transfer fluids, thermal management
- Project calls through BioMADE
  - Gov agencies can fund project calls to address material needs
    - Allows access to military needs and ability to discuss possible solutions with the customers.







Source: https://www.thefirearmblog.com/blog/2017/05/28/army-chiefmilley-says-army-developed-new-bullet-defeat-level-iv-body-armor/



# ►FIL Finding product requirements on ASSIST



- Standards, specifications, and Data Item Descriptions (DIDs) can be found online
  - ASSIST Quick Search https://guicksearch.dla.mil
- MIL-STD-#### is a military standard
  - Dictates requirements, process, and/or techniques
  - Able to be enforced contractually. ٠
- MIL-PRF-#### is a performance specification
  - For a material to be added to the qualified products list, ٠ it must meet performance criteria.
    - Cannot exclude a material based chemical • composition, only performance
- MIL-HDK-#### is a military handbook. Usually they are inactive standards.
  - Cannot be required contractually. ٠
- DIDs give guidance on exactly what information needs to be included in contractor reports.
  - Ex. Contract may require the contractor to have a Corrosion Control Plan. The DID will detail what must be included in that document.

	Quick	
■ ► ■ ■ ■ ■	<b>Search</b> red: 27 Feb 2019.	ASSIST Document Det
Docume	ent ID: MIL-STD-1568	Scroll down to access document images
verview		
nue.		s for Corrosion Prevention and Control in Aerospace Weapons Systems
Scope:	This standard establish implement an effective of production, and sustain aircraft, unmanned aeric ground support equipme technical documentation weapons systems, and requirements in this star	es the requirements for materials, processes and techniques, and identifies the tasks required to corrosion prevention and control program throughout the conceptual, validation, development, ment phases of the aerospace weapons systems life cycle. Applicable systems include fixed wing al vehicles, space vehicles, rotorcraft, missile systems, air delivered guided munitions, and all related ent. Meeting or exceeding the requirements of this standard, as well as applicable program-specific n, will facilitate an optimum balance between acquisition and sustainment costs for DoD aerospace ultimately enhance system reliability, supportability, and safety. Authority to exceed or amend the ndard requires permission from the Cognizant Engineering Authority (CEA).
	This standard establish implement an effective of production, and sustain aircraft, unmanned aeric ground support equipme technical documentation weapons systems, and requirements in this star	es the requirements for materials, processes and techniques, and identifies the tasks required to corrosion prevention and control program throughout the conceptual, validation, development, ment phases of the aerospace weapons systems life cycle. Applicable systems include fixed wing al vehicles, space vehicles, rotorcraft, missile systems, air delivered guided munitions, and all related ent. Meeting or exceeding the requirements of this standard, as well as applicable program-specific n, will facilitate an optimum balance between acquisition and sustainment costs for DoD aerospace ultimately enhance system reliability, supportability, and safety. Authority to exceed or amend the

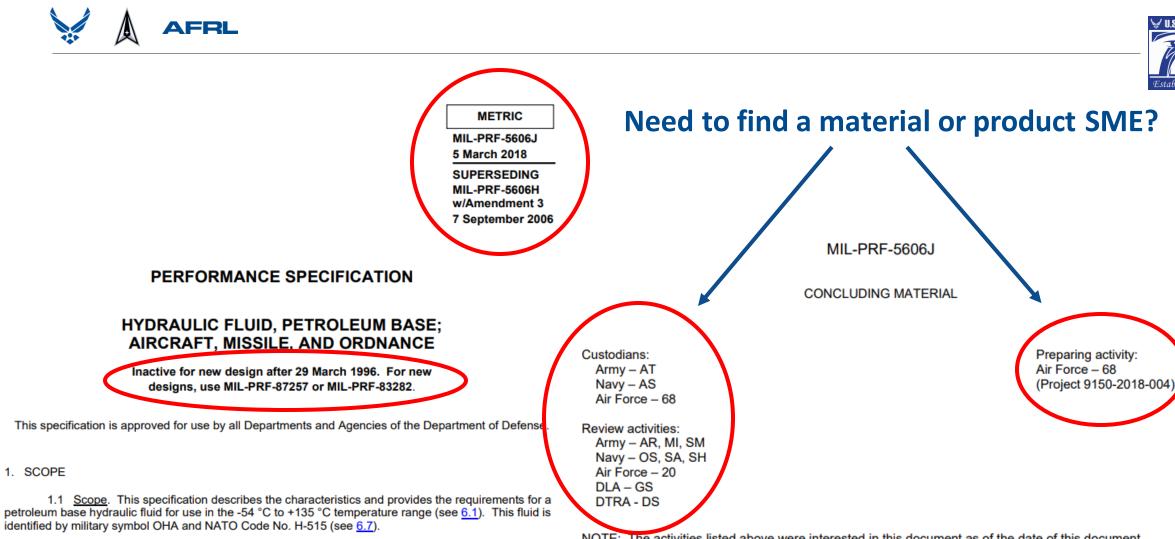
Lead Standardization Activity: MR	Army Research Laboratory, Weapons and Materials Research Directorate
Preparing Activity: AS	Naval Air Systems Command
Coordination: Full	
Army Custodian: MI	Aviation & Missile Command
Navy Custodian: AS	Naval Air Systems Command
Air Force Custodian: 20	Air Force Research Laboratory

### Changes to military standards or handbooks issued after August 1, 2003 are incorporated in the modified document.

Revision History		Click on column headings for a description of column content.		tent.	
Media	Document Part Description	Dist Stmt	Document Date	Pages	Size
7	Revision D	А	31-AUG-2015	39	237.0 KB
1	Revision C	А	12-AUG-2014	22	183.4 KB
7	Revision B Notice 2 - Cancellation	А	18-JUL-1996	1	34.9 KB
1	Revision B Change Notice 1	А	12-OCT-1994	15	613.8 KB
7	Revision B	А	28-FEB-1989	26	1659.4 KB
	Revision A	А	24-OCT-1979	25	1210.7 KB

s recommended that you use Adobe Reader v7.0 or higher for optimal download performance; older versions should continue to work, files may appear to take longer, so please be patient in those cases

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### 2. APPLICABLE DOCUMENTS

2.1 <u>General</u>. The documents listed in this section are specified in sections <u>3</u> and <u>4</u> of this specification. This section does not include documents cited in other sections of this specification or recommended for additional information or as examples. While every effort has been made to ensure the completeness of this list, document users are cautioned that they must meet all specified requirements of documents cited in sections <u>3</u> and <u>4</u> of this specification, whether or not they are listed.

NOTE: The activities listed above were interested in this document as of the date of this document. Since organizations and responsibilities can change, you should verify the currency of the information using the ASSIST Online database at <u>https://assist.dla.mil</u>.

Distribution A online source for screen captures: https://quicksearch.dla.mil/Transient/FB9840A202C443389214C3A10A59C32D.pdf



MIL-PRF-5606J

TABLE I. Properties of petroleum base stock

Property	Limits	ASTM
Pour point, °C (max)	-60	D97, D5949 <mark>*</mark>
Flash point, °C (min)	82	D93
Acid number, mg KOH/g (max)	0.10	D664
Color, ASTM Standard (max)	No. 1	D1500
Relative density @ 15.6/15.6 °C	Report	D1298, D4052 <u>*</u>

With formulated products, the specification can require specific properties for the base stock. Examples include

- Color
- Toxicity
- Compatibility with other materials or drop in replacements
- Performance indicators
- Storage stability

Final formulation can have detailed requirements. Example requirements

- Operational temperature range
- Relevant mechanic properties
  - Bulk modulus, viscosity, sheer stability...
- Chemical compatibility with relevant materials
  - Rubber swell, corrosion prevention...
- Performance indicators
  - Lubricity, heat capacity, dielectric strength...
- "Gold standard" tests for properties
  - What data your customer will expect to see

Distribution A online source for screen captures: https://quicksearch.dla.mil/Transient/FB9840A202C443389214C3A10A59C32D.pdf

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# U.S. Air Force

# **Recommended reading on ASSIST**

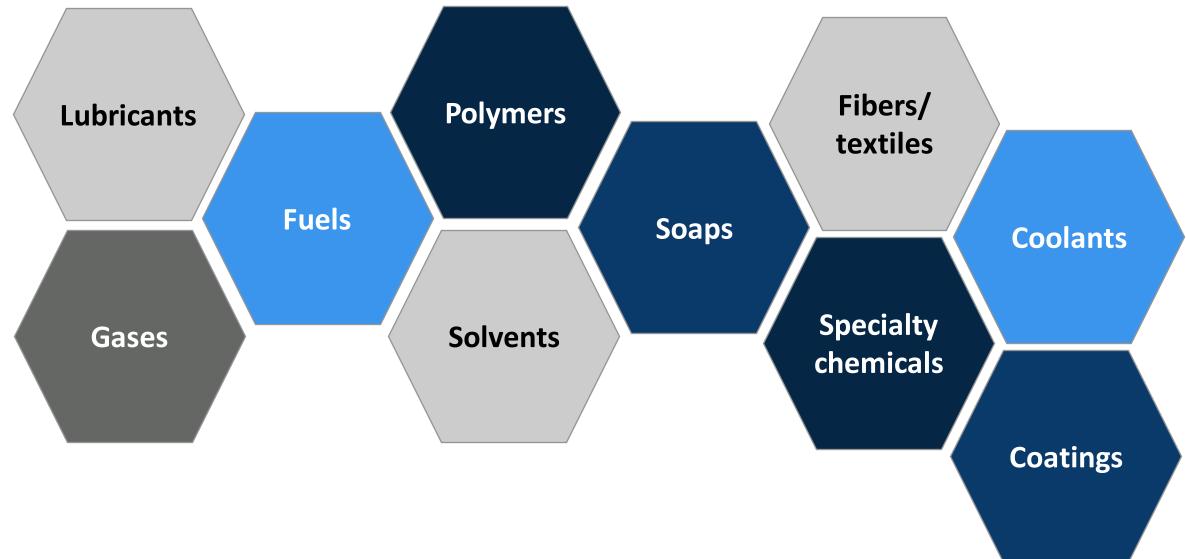
- DSP-CS-21 The Air Force Fuel Conversion Program
  - Case study to switch from JP-8 to Jet A
- MIL-STD-1568 Materials and Processes for Corrosion Prevention and Control in Aerospace Weapons Systems
  - Example of what I envision for a future biomanufacturing best practices standard
  - Lists relevant material specifications for aerospace
- Examples of various material/product specs
  - MIL-PRF-32287 Packing, preformed, petroleum hydraulic fluid resistant
  - MIL-PRF-32295B Cleaner non-aqueous, low-VOC, HAP-free
  - MIL-PRF-81733D Sealing and coating compound, corrosion inhibitive
  - MIL-PRF-7179B Finishes, coatings, and sealants, for the protection of aerospace weapons systems and support equipment
  - MIL-STD-186 Protective Finishing for Army Missile Weapon Systems

Distribution A online source for standards and specifications: https://quicksearch.dla.mil

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What is possible to produce with biomanufacturing? More than you think



AFRL

## Without DAF Materials & Manufacturing

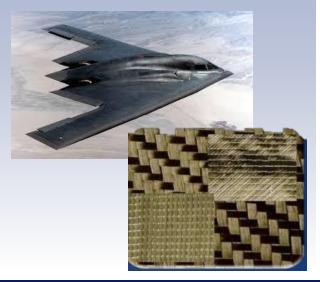
### **Rare Earth Magnets**

### We wouldn't have highend RF systems



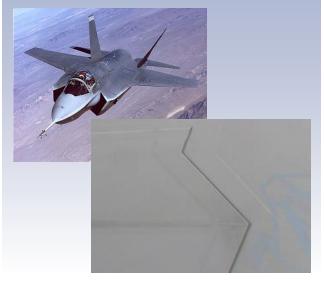
### Composites

We wouldn't have lighter weight, higher performance systems (airframes & satellites)



### **Specialty Coatings**

We wouldn't have survivable weapon systems in contested environments



Cost-imposing M&M becomes the "magic" that enables delivery of transformational and disruptive technology

## AFRL Materials and Manufacturing Directorate (AFRL/RX)

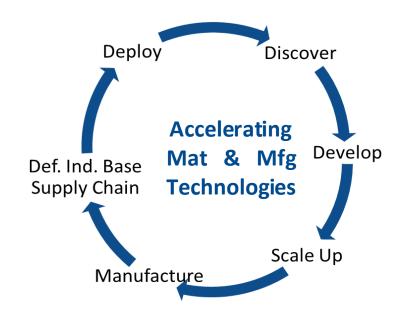


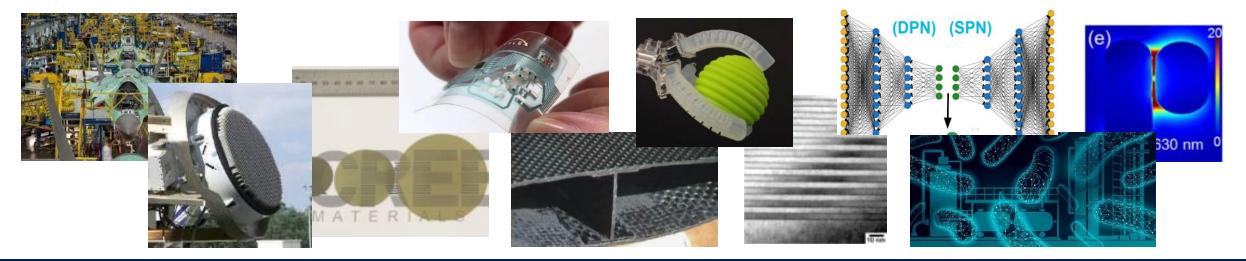
## <u>Vision</u> Invent the Stuff that Makes the Future

Wright Patterson AFB, OH 600 \$M Total Resources (FY20) 430 Gov. Staff (393 civ/30 mil), 50% PhD 500+ FTE On-site Staff, 50% PhD 400 k sqft, 9 Bldgs (55% Labs)

**Mission:** Accelerate the availability of advanced and cost-imposing materials & manufacturing technologies for the Airman and Guardian by driving the state of the possible and uniting the community

*World-Class In-House Expertise, Program Leadership, Community Creation, Trusted Technical Support to Ops* 





Cost-Imposing Technological Superiority Begins with Advanced Materials & Manufacturing



# **Competencies of the Biological Materials Team**

From the bench		to biotechnology-based solutions
Pre-Synbio ARAP	<b>Current Competencies</b>	Application Areas
Molecularbiologyand	Biomaterials and Synthetic Biology	Agile Infrastructure and Logistics Airman Performance
Microbiomes	Bioprospecting and Bio-curation	Server degravationes de constant asse Contractor multiplexentitiones de constant asse Contractor multiplexentitiones de constant asse
Materials characterization	Modeling and Bioinformatics	
	Biomaterials Characterization and Processing	Advanced Materials Supply Chain
Biotic/abiotic interfaces	HTP screening / functionalization	
Biosensing	Programmable, self-assembled ordered materials'	

## **Biological Materials and Processing**

Apply biotechnology to accelerate materials development, protect Department of the Air Force assets from the environment, and address critical supply chain gaps for future capabilities.

### **Technical Thrusts**

- Bio-directed synthesis for capabilities and resilient manufacturing
  - Programmable, self-assembled templates for ordered materials; Energetic and catalytic materials
  - Bioprospecting of microbiomes for discovery, material synthesis, and structural materials
- Bioprocessing to harness resources
  - High throughput screening and functionalization of materials
  - Engineering pathways for process optimization
  - Characterization of material properties per mil spec
- Materials for warfighting systems interfaces
- Characterization and prediction of biomaterial-material interactions for integration of sensing elements for applications in airman performance and environmental monitoring

Bioprospecting for function and biotech workforce development

Intrinsically Disordered Protein

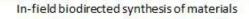
De novo modeling of protein structures

Intreated





Characterization and processing of biopolymers







### **Unique / World-Class Laboratory Facilities**



### Autonomous Research Systems (ARES)

- 1st-ever Robot Researcher for carbon nanotube synthesis using artificial intelligence and automation
- Capable of conducting experiments, analyzing results and deciding which experiments to do next



### Coatings, Corrosion, and Erosion Lab (CCEL)

- Whirling arm rain erosion—"Gold Standard" for ASTM testing
- Supersonic rain erosion-- propels 0.5-2 mm raindrops to Mach 2.3
- Hot Erosion --hot environmental particles impact targets > 1200°C
- Unbiased, neutral ISO 17025 facility available with CRADA

# Laser Hardened Materials Evaluation Laboratory (LHMEL)

- High-temp characterization of mat'ls exposed to laser sources
- Nation's largest Continuous Wave (CW) CO2 Infrared (IR) Laser

### **Microbe-Materials Interaction Lab**

- Supports growth and analysis of microbial (fungal, bacterial) cultures and biofilms capable of material degradation
- Only BioSafety Level-2 (BSL-2) lab in AFRL

# High Throughput, Multifunctional Epitaxial Growth System

One-of-a-kind deposition system to create extremely highquality electronic materials for agile and high power RF/microwave systems



### **Materials Characterization Facility**

- NanoCT 50 nm spatial resolution -1st in US academic/gov't setting
- 8 electron microscopes, 6 x-ray scattering systems, 3 surface sci
- 3D reconstruction, analytics, data, etc.

# Large Volume Robotic Characterization System (LEROY)

Unique robotic system for macro-to-mesoscale 3D characterization of microstructure, chemistry, and crystalline texture

### High Bay Materials Processing Facility

- Improved aerospace materials processing
- Computer controlled extrusion:

### In-operando Scattering Facilities (NSLSII, CHESS)

- World-unique equipment for use at synchrotron beam lines, providing real-time, measurements during testing
  Advanced Photon Source (APS), Cornell High Energy Synchrotron Source (CHESS)
- Tri-Service & Industrial Co-Development
- RAMS highT complex load frame, texture, residual strain
- Polymer & Composite Additive printers in beam

### Special Test and Research (STAR) Lab

 One-of-a-kind facility to provide the US government with independent capability for specialty material development, evaluation, and failure analysis











50+ Unique Facilities, 30+ CRDAs, 80+ Int. Agreements, 20+ EPAs, Minority Leaders COE, 5+ Interagency Agreements









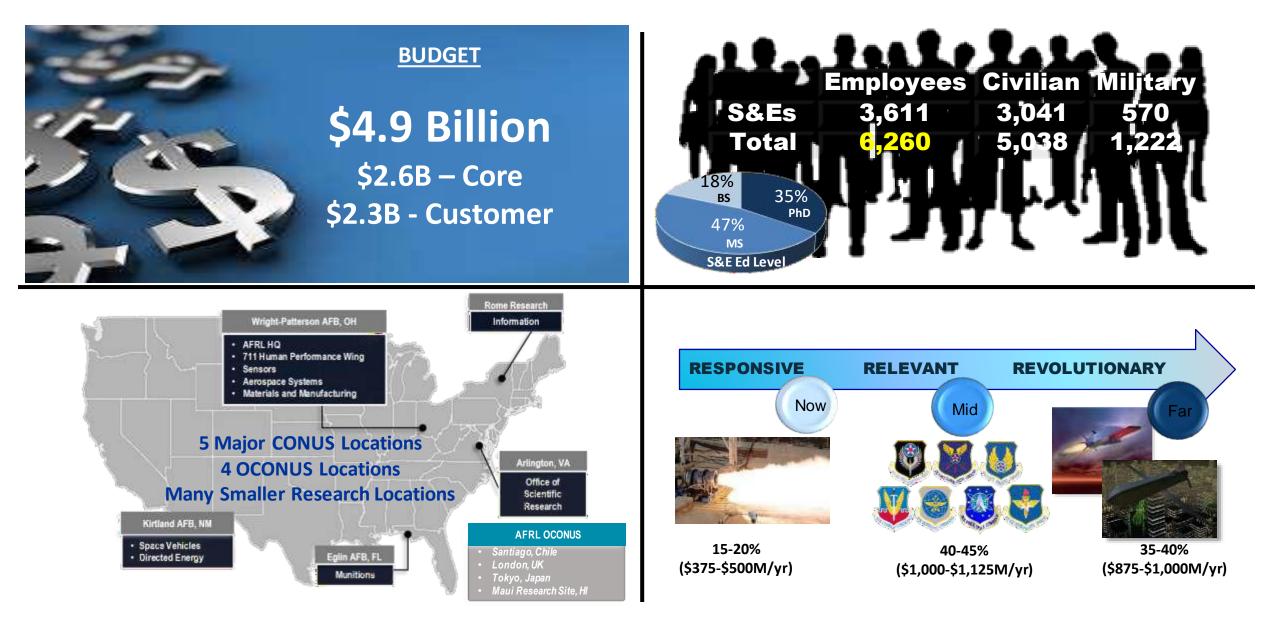


# QUESTIONS?

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### **Air Force Research Laboratory – Quick Facts**





AFRL

# About BioMADE

BioMADE launched in 2020 and is an independent non-profit, public-private partnership sponsored by the U.S. Department of Defense. In partnership with our members, we are securing America's future through biomanufacturing innovation, education, and collaboration by:

- > Propelling new biotechnology products from the laboratory to the commercial market
- Creating a more robust and resilient supply chain and helping the U.S.
   become more self-sufficient
- > Ensuring that the workforce of the future is prepared and ready to fill new jobs
- Bringing together a range of member organizations to bridge the gap between lab-scale research and at-scale manufacturing



# Investment is needed to Accelerate Bioeconomy Commercialization

### Strong Early Investment for U.S. Bioeconomy Industry Startups

NSF pegged total university life science research and development spending at **\$40.9B** (<u>NSF</u>)

Over **\$26B** of venture funding went into USbased biotech companies in 2020 (<u>Synbiobeta</u>)

The U.S. government provides at least **\$220 million annually** towards synthetic biology R&D (<u>DoD, 2015</u>)

### PUBLIC INVESTMENT

2

### U.S. Investment Is Needed to Accelerate Bioeconomy Commercialization

7

Early-stage biotech companies received only 26% of private funding raised by all biotech companies in 2018. A handful of late-stage companies received most of that funding (Synbiobeta)

China to build 5-10 biomanufacturing parks to scale their industrial biotech sector, increase bioagriculture output to \$156B, and have sustainable bio-based products account for 1/4 of chemical production (USCC, 2019)

6

5

Of the 498 university-licensed biotech startups surveyed through 2017, ~90% never operated as public companies and did not report revenues (Godfrey et.al. N.Biotech 2020)

> Insufficient U.S. government investment (\$10.4B) in biotech creates economic security liability as China increases investment (\$14.4B) (Forbes, 2020) CORPORATE INVESTMENT

> > 9

U.S. Investments that Enabled Bioeconomy Startups MRL 3 Bioenergy Research Centers (DoE) Increased Venture Capital SynBERC (NSF) Living Foundries (DARPA) Agile Biofoundry (DoE) Somatic Cell Genome Editing (NIH) URoL - Syn Cell (NSF) Cell Manufacturing (NSF) THE ALB FORCE RESEARCH LGEREGE FOR Biorenewable Chemicals (NSF)

4

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### **U.S. and Foreign Biotech Commercialization Efforts**

8

BioMADE (USA)	National Biologics Manufacturing Centre (UK)				
Pilots4U (EU)	Industrial I	Biotechnology Innovation	Centre (UK)		
Shared Pilot Facili	ties (EU)	BioFabUSA (USA)	NIIMBL (NIST)		
Biotechnology Innovation Platforms (CN)					
Í Institute of Synthetic Biology (C					

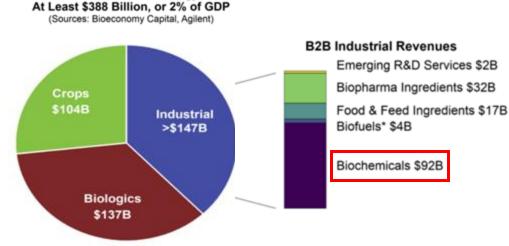
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# The domestic bioeconomy is growing



Estimated 2017 U.S. Biotechnology Revenues:

### U.S. Strategic Bioeconomy Assets:

- United States attracts talented international students who study and work for our university labs.
- **Powerful basic research programs** that support the early research that generates start ups.
- 50% of patents filed by U.S. life science researchers are judged to have commercial potential.
- Incredible potential for massive cultivable biomass feedstocks.

### U.S. Bioeconomy is robust and growing:

- **1.7 Million Jobs** provided by USDA BioPreferred Products in 2016.
- \$388B (>2% GDP) of US-biotech revenue in 2017.
  - for reference, 2017 <u>worldwide</u> revenues for semiconductors was ~\$400B.
- \$14B across 74 deals for total biotech IPOs in 2020.
- \$26B of Venture Capital Funding for US-biotech Companies in 2020.
- 2,562 Biotechnology Firms across the United States in 2016.

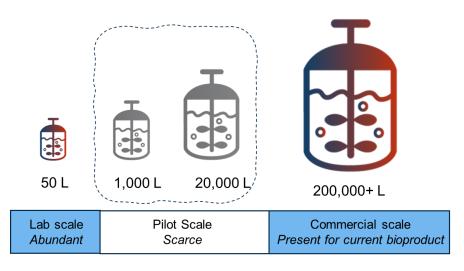
# U.S. Bioeconomy

is **sustainably diversified** between crops, biologics, and industrial biotechnology



# American IP going overseas for scale-up

Lack of domestic scale-up facilities forces U.S. innovators to look elsewhere to scale or manufacture their biotechnology innovations





An Existing Network of Pilot Facilities in Europe